EXPERTS

THE ROADMAP TO A BILLION

BRETT JENNINGS | FOUNDER & CEO



HOW TO 10X YOUR BUSINESS IN 4 YEARS OR LESS



AGENT - GEO. THE JOURNEY **FROM AGENT** TO CEO: E1 807 How to Grow ²⁰⁷ From 10 -130 **Deals per Year** REAL ESTATE EXPERTS

15-20

Build Awesome Admin Team Scale Your Lead Gen

Hire Talented Agents

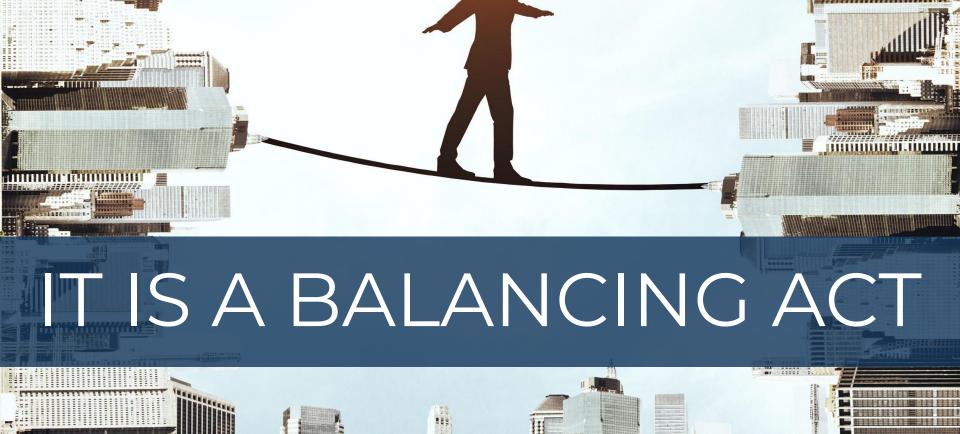


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GENERATION



THERE WILL BE CHALLENGES



STREET STREET

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HOW MUCH TIME DO YOU WORK IN VS. ON THE BUSINESS?



When you work IN your business you are working on today's income

When you work **ON** your business you are working on tomorrow's income

PROFIT OR GROWTH

WHAT'S MORE IMPORTANT... PROFITABILITY VS. GROWTH?

וען בתושותי הו פו עופו שועיבעותעי הו פו עופו גיבושו ווסחום צושפבפישפ

HOW TO BUILD A BUSINESS YOU



IS THIS BUSINESS I AM BUILDING ONE I WANT TO OWN?





WHAT IF I

I AM HERE TO SHOW YOU A PROVEN **PLAN**



HOW TO AVOID THE PITFALLS

(AND THE TIME AND FREEDOM TO ENJOY IT)

IF YOU DO IT RIGHT...YOU CAN OWN A BUSINESS WORTH MILLIONS





MY STORY

GROWING BEYOND THE TEAM

BRETT JENNINGS CEO - REAL ESTATE EXPERTS





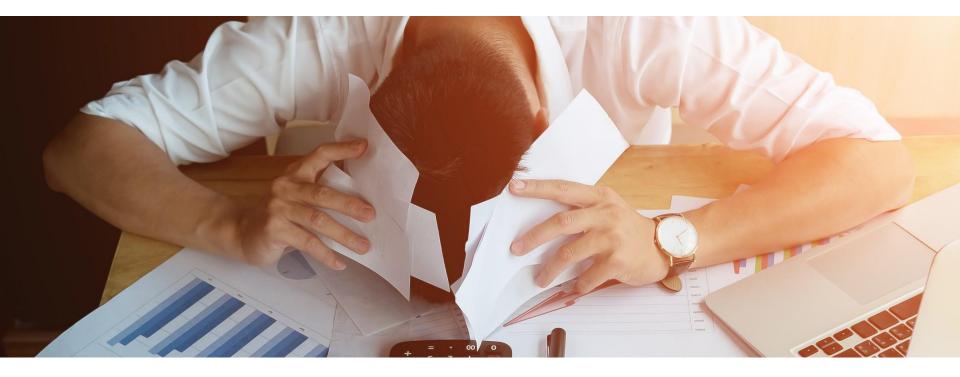
JUST WHEN **EVERYTHING** WAS GOING **GREAT MY TEAM MEMBERS C Λ Ι Γ**

MY AGENTS APPROACHED ME WANTING

HIGHER SPLITS & TO **HAVE THEIR OWN IDENTITY** & BRAND



A DISEMPOWERING QUESTION...



HOW COULD THEY DO THIS TO ME AFTER ALL I HAVE DONE AND INVESTED IN THEIR SUCCESS?

WORDS FROM MY MENTOR



You Have to Think Bigger. Your Role as a Leader is to Expand Your World So Your Best People Can **Live Out Their Greatest Ambitions Within It.**

~ Gary Keller

MY TWO TAKEAWAYS

Put the Success of Others Ahead of Myself

Validate My Economic Model Before I Start Scaling Up

2

(Make sure it's profitable)



AN EMPOWERING QUESTION...

HOW COULD I PROVIDE A TEAM ENVIRONMENT, OFFER HIGHER SPLITS & STILL BE PROFITABLE?

My Answer....



A new model of brokerage where agents find much more opportunity & support than a traditional brokerage and much higher splits than on <u>a team.</u>



LAYING THE



STEP 1: LAYING THE FOUNDATION



Set the Economic Model:

80/20 Up to \$750k

\$695 Admin Fee Per TX

\$1495 Per Listing for Marketing & Mgmt.

Goal: Transaction Fees Cover Expenses so Company Dollar = Company Profit

STEP 1: LAYING THE FOUNDATION



A Support Plan that Scales:

Leverage Side AMAP

Create Hiring Plan:

Listing Manager

Marketing Coordinator

Contract to Close



SCALING LEAD GENERATION



Determine Your Core 4 to Scale

Quality Online: Zillow / Homelight

✓ Open Houses

√ soi

Farming: Geo & Event Based



ATTRACTING

AGENTSU

CLARIFY & ARTICULATE YOUR UNIQUE VALUE

Culture - of Growth & Constant Learning
Leads - Consistent, Quality Opportunities
Accountability - To Follow Thru on the Plan
Systems - Efficiency Through Technology
Support - To Focus on \$ Making Activity

GIVE THEM THE EXPERIENCE OF WHAT IT'S LIKE TO WORK WITH US

Our mission on this site is to help real estate agents elevate their skills, knowledge, and expertise to bring more value to their clients, earn more commissions, and sell more homes.

Expert on Fire: Jide Ogunbiyi



Agent Panel - Breaking Into Luxury **TOP AGENT SECRETS FOR**

BREAKING INTO LUXURY

Hear about Jide Ogunbivi's success story in this episode of Expert on Fire.

Read More

Read More



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Search











Today I'm eager to catch up with Morgan McGuire, one of our newer partners.

Here's our recent panel with myself and

three other top luxury agents.

Read More

Morgan's Road to \$1M GCI: How a 🖌 20-Year Veteran Tripled his business

FRFF

THE JOURNEY AHEAD

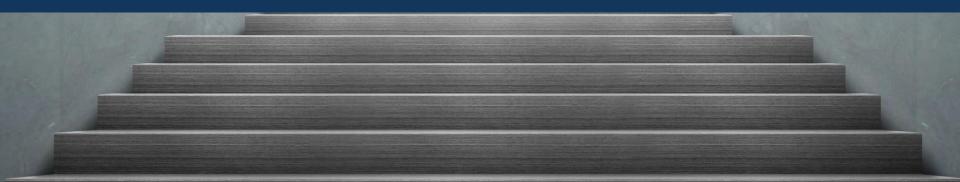
Comment Million







FROM BREAKDOWN TO BREAKTHROUGH



WORDS FROM MY MENTOR



Power moves to Leaders Who Are Truly Committed to Serving Others.

~ Tony Robbins



WHAT IF I SET THE GOAL TO HELP 5 Agents Make \$1M GCI ?



MILLIONAIRES CLUB 2021



We Helped 9 Agents Get to \$1M+ in GCI



& HERE'S WHAT WE DISCOVERED





BUSINESS INSIGHT:

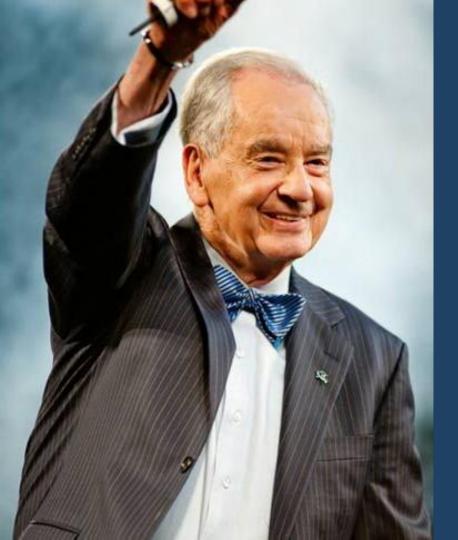
Every Agent We Helped Grow to \$1Million in GCI... Added \$200k in Net Profit \$1Million to our Valuation



PERSONAL INSIGHT:

BEING A SERVANT LEADER IS MY PATH TO PROFITABILITY...





99 You can get everything in life you want...

If you just help other people get what they want.

- Zig Ziglar



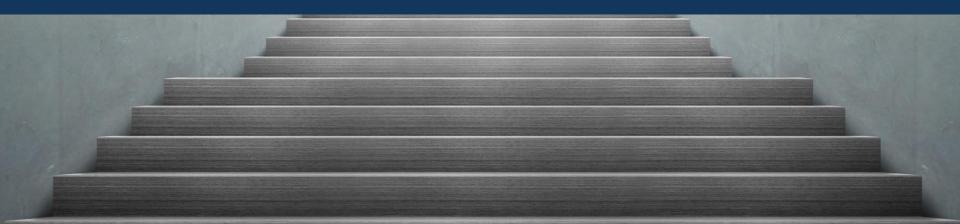
RECAP... The Road to \$1Billion Requires 5 Things



MINDSET OF A SERVANT LEADER LAYING THE RIGHT FOUNDATION SCALING YOUR LEAD GEN HIRING TALENTED AGENTS TURN BREAKDOWNS INTO BREAKTHROUGHS



EVERY BREAKTHROUGH REQUIRES A WHO



REAL ESTATE ROADMAP TO \$1 BILLION TEAM LEADER MARKETER SALES MANAGER GROWER RECRUITER LEADER VISIONARY

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CURRENT SITUATION	I've created more business than I can handle and I need more help. I've pulled together what I feel like is a group of good agents. I need a good plan, systems, and support to keep growing.	I've created the team. I have agents who are hungry for more business. I feel responsible for their success. I need to generate more leads to keep them producing.	The business is rocking but it feels unstable. I'm feeling the pressure of producing and managing sales. We have plenty of leads, we just need to convert them. It seems like I'm vorking harder and making less. Why won't my agents make their calls?	We're crushing it, but I'm feeling spread thin. The responsibility of recruiting, training, onboarding, and managing agents leaves me little to no time for production.	My top agents want higher splits and are threatening to leave. I'm feeling the limitation of the traditional team model. I have to create more opportunities for them to stay. I feel like I'm being taken for granted. Do I really want to continue doing this?	We now have a hybrid model for teams and independent agents and are attracting quality agents every month. The increased production is maxing out the staff and it feels like the wheels are coming off the bus.	The wheels are back on the bus. We revised and updated our systems and can grow again. Time to focus on what matters most: high-value recruits, strategic partnerships, and ancillary services to grow the top and bottom lines.	
WHAT IT FEELS LIKE	POSSIBILITY	PRESSURE	TREADMILL AT HIGH SPEED	ROLLERCOASTER	WHIRLWIND	BREAKDOWN	FREEDOM	2
TRANSACTIONS	25-50	50-75	60-100	80-150	100-250	250-750	750+	E
AGENT COUNT	2-4	3-6	6-10	8-15	10-30	30-60	60-150	
STAFF COUNT	1	2	3	4-6	5-10	10-15	15-25	
KEY HIRE	Rockstar Admin	Marketing Specialist	Inside Sales Associate	Sales Manager	Director of Operations	Elevate or Recruit Department Heads	Producing Manager for Personal Business	
NET PROFIT PERCENT	65-7 5%	45-60%	35-45%	35-45%	25-40%	10-20%	10-15%	
NET TAKE HOME	\$200k - 600k	\$400k - 800k	\$750k - 1.2M	\$1 - 2M	\$1.5 - 2.5M	\$2.5 - 5.0M	\$3.5 - 5.0M+	
LEVERAGE	A Clear Plan	Mastering Lead Generation	Building an Inside Sales Dept	Sales Management	A Model for Growth	Executive Team	Producing Team Leader	
GOALS	Identify a clear business plan and put systems in place. Hire a rockstar admin who can build out processes and implement systems while handling transactions and coordinate marketing. Create your care value proposition and team comp plan.	Identify your core 4 marketing pilars and go deep with them to drive more opportunities for you and your team. Build your boarness around the numbers - mark everything Find out whats working, and who's actually working.	Optimize lead conversion. Hire a rockstar ISA to assist with lead folick-up and help you keep an eye on the agent's pipeline for accountability to make sure you'ne greating a high ROI on the marketing dollarsy ou're investing. Audit and elevate all scripts and presentations to drive conversion rates	Hire an experienced sales manager to handle recruiting, onboarding, training and accountability (reset and enforce team standards to elevate team performance and productivity.	Determine a value proposition and economic model that is attractive to lotin experienced agents and teams while maintaining profitability. Teamndge Lefree your cleal agent profile and develop a recruiting strategy to attract them:	Audit all of your processes, procedures and workflows Create capacity plans to model out headcount needs. Have a professional management team in place.	Capacity planning and economic modeling for the next stage of growth identify target expansion markets and recruit anchor partners and teams in those locations. Focus on strategic partnerships and anenillary services to grow the top and bottom lines.	

EXPERTS	ROAD	MAP T	O \$1 E	BILLIO	N		and the
	TEAM LEADER	MARKETER S	ALES MANAGE	R GROWER	RECRUITER	LEADER	VISIONARY
CURRENT SITUATION	l've created more business than I can handle and I need more help. I've pulled together what I feel like is a group of good agents. I need a good plan, systems, and support to keep growing.	I've created the team. I have agents who are hungry for more business. I feel responsible for their success. I need to generate more leads to keep them producing.	The business is rocking but it feels unstable. I'm feeling the pressure of producing and managing sales. We have plenty of leads, we just need to convert them. It seems like I'm working harder and making less. Why won't my agents their calls?	We're crushing it, but I'm feeling spread thin. The responsibility of recruiting, training, onboarding, and managing agents leaves me little to no time for production.	My top agents want higher splits and are threatening to leave. I'm feeling the limitation of the traditional team model. I have to create more opportunities for them to stay. I feel like I'm being taken for granted. Do I really want to continue doing this?	We now have a hybrid model for teams and independent agents and are attracting quality agents every month. The increased production is maxing out the staff and it feels like the wheels are coming off the bus.	The wheels are back on the bus. We revised and updated our systems and can grow again. Time to focus on what matters most: high-value recruits, strategic partnerships, and ancillary services to grow the top and bottom lines.
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TRANSACTIONS	25-50	50-75	60-100	80-150	100-250	250-750	750+
AGENT COUNT	2-4	3-6	6-10	8-15	10-30	30-60	60-150
STAFF COUNT	1	2	3	4-6	5-10	10-15	15-25
KEY HIRE	Rockstar A	irector of Lea	ide Sales ssociate	Sales Manager	Director of Operations	Elevate or Recruit Department Heads	Producing Manager for Personal Business
NET PROFIT PERCENT	65-759	Generation	5-45%	35-45%	25-40%	10-20%	10-15%
NET TAKE HOME	\$200k - 600k	\$400k - 800k	\$750k - 1.2M	\$1 - 2M	\$1.5 - 2.5M	\$2.5 - 5.0M	\$3.5 - 5.0M+
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EXPERTS ROADMAP TO \$1 BILLION							
	TEAM LEADER	MARKETER	SALES MANAGE	GROWER	RECRUITER	LEADER	VISIONARY
CURRENT SITUATION	live created more business than I can handle and I need more help. I've pulled together what I feel like is a group of good agents. I need a good plan, systems, and support to keep growing.	I've created the tam. I have agents who are hungry for more business. I feel responsible for their success. I need to generate more leads to keep them producing	The business is rocking but it feels unstable. I'm feeling the pressure of producing and managing sales. We have plenty of leads, we just need to convert them. It seems like I'm working	We're crushing it, but I'm feeling spread thin. The responsibility of recruiting, training, onboarding, and managing agents leaves me little to no time for production.	My top agents want higher splits and are threatening to leave. I'm feeling the limitation of the traditional team model. I have to create more opportunities for them to stay. I feel like I'm being taken for granted Do I really want to continue doing this?	We now have a hybrid model for teams and independent agents and are attracting quality agents every month. The increased production is maxing out the staff and it feels like the wheels are coming off the bus.	The wheels are back on the bus. We revised and updated our systems and can grow again. Time to focus on what matters most: high-value recruits, strategic partnerships, and ancillary services to grow the top and bottom lines.
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TRANSACTIONS	25-50	50-75	60-100	80-150	100-250	250-750	750+
AGENT COUNT	2-4		6-10	8-15	10-30	30-60	60-150
STAFF COUNT	1	2	3	4-6	5-10	10-15	15-25
KEY HIRE	Rockstar Admin	Marketing Specialist	Inside Sales	les Manager	Director of Operations	Elevate or Recruit Department Heads	Producing Manager for Personal Business
NET PROFIT PERCENT	65-75 %	45-60%	Leader	35-45%	25-40%	10-20%	10-15%
NET TAKE HOME	\$200k - 600k	\$400k - 800k	\$750k - 1.2M	\$1 - 2M	\$1.5 - 2.5M	\$2.5 - 5.0M	\$3.5 - 5.0M+
LEVERAGE	A Clear Plan	Mastering Lead Generation	Building an Inside Sales Dept	Sales Management	A Model for Growth	Executive Team	Producing Team Leader
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EXPERTS	ROAD	MAP 1	TO \$1 E	BILLIO	N	And al	
	TEAM LEADER	MARKETER S	SALES MANAGE	R GROWER	RECRUITER	LEADER	VISIONARY
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TRANSACTIONS	25-50	50-75	60-100	80-150	100-250	250-750	750+
AGENT COUNT	2-4		6-10	8-15	10-30	30-60	60-150
STAFF COUNT	1	2	3	4-6	5-10	10-15	15-25
KEY HIRE	Rockstar Admin	Marketing Specialist	Inside Sale Associate	ales Manage	r Director of Operations	Elevate or Recruit Department Heads	Producing Manager for Personal Business
NET PROFIT PERCENT	65-75%	45-60%	35-45%	Trainer	25-40%	10-20%	10-15%
NET TAKE HOME	\$200k - 600k	\$400k - 800k	\$750k - 1.2M	\$1 - 2M	\$1.5 - 2.5M	\$2.5 - 5.0M	\$3.5 - 5.0M+
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TRANSACTIONS	25-50	50-75	60-100	80-150	100-250	250-750	750+
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KEY HIRE	Rockstar Admin	Marketing Specialist	Inside Sales Associate	Sales Mana	Director of	/ate or Recruit artment Heads	Producing Manager for Personal Business
NET PROFIT PERCENT	6 5-7 5%	45-60%	35-45%	35-45%	Operations	10-20%	10-15%
NET TAKE HOME	\$200k - 600k	\$400k - 800k	\$750k - 1.2M	\$1 - 2M	\$1.5 - 2.5M	\$2.5 - 5.0M	\$3.5 - 5.0M+
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WHERE TO GO FROM HERE?

Get Crystal Clear on Your WHY (hint: its got to be bigger than money)

Develop (or Update) Your Strategic Plan

THE EOS

EXPERTS THE VISION/TRACTION ORGANIZER

VISION



IDENTITY	We are a TEAM. We embrace personal & professional growth and help each other	1) We are a TEAM 2) We embrace accountability 3) We are growth minded	3-YEAR PICTURE™		
& CORE VALUES	reach our goals & dreams. We are a place where Partners love to work, goals become reality & Clients and become raving fans.	4) We huste and work hard 5) We Choose a positive mindset 6) We put our clients' interest first	Future Date: Sales Volume: Market Share:	12/31/2024 \$6.6 Billion in Sales 10% Market Share	
CORE FOCUS™	Purpose: A better life through real estate, for ourselve Vision: To be the brokerage of choice among consun serve. We partner with talented agents, leverage them coaching, and administrative support so they can incr (more than was possible as a solo agent) all while del clients. Niche: Marketing, Coaching, Systems & Support for H	ners and agents in the markets we n with proven marketing, personalized ease their profitability & quality of life ivering a 5-star experience to our	Indirec State: 10/a market State GCI: \$165,000,000 Families Served: 3,900 (avg SP \$1,700,000) Agents/Partners: 263 Partners (avg.15 tx/partners) Gross Profit: \$35,485,507 Expenses: \$10,900,000 Side Caps: \$3,120,000 Net Profit (%): \$21,465,000 (13%) Measurables: 3898 Closed (2534 B/1364 S)		
5 YEAR TARGET™	We help 5,882 families and sell \$10B in real estate pe + each and sell 15+ homes per year. We Generate \$2 pre-tax profit.	What does it look like? Helping 3900 families create a better life w/real estate 263 Partners earn \$350-\$1M+/yr w/work-life balance			
MARKETING STRATEGY	Target Market: Intelligent, growth-minded agents sell coachable, aligned with our core values & willing to ac Our Agent Services Platform Delivers: 1. Proven Marketing & Lead Generation Syster 2. 5 Star Admin & Listing Support from Contract 3. Personalized Real Estate Business Coaching Proven Process: We partner with talent & provide the coaching & client support to predictably grow their business	dopt and adapt to our systems ns - Doubling Your Opportunities t to Close – Doubling your efficiency g to Double Your Business em with proven marketing, world class	 21 High producing, growth minded teams Our agents are known as the best in the bus Our brokerage partner is the best in the bus Our 1st class marketing sets us apart from al Marketing generates an abundance of qualit Best in class SOI marketing done for you Staff achieving their goals w/work -life balann Fun work environment w/ continued persona A place where partners love to work, goals b reality & clients become raving fans World Class "Ritz Cartton" Service (Internal/I Annual goal setting for agent's & staff person and quarterly accountability check ins 		

JOIN US FOR OUR STRATEGIC VISION WORKSHOP

Free Bonus: All the Slides



RoadmaptoaBillion.com

THANK

VOUL REAL ESTATE EXPERTS